



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street  
HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003527

HES CONTACT: LEE LAMBERT

DATE: 10/05/03

PURCHASE ORDER # 2224

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	183.0	\$19.50	\$3,607.50
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY WEEKENDING 10/05/03			
TOTAL AMOUNT			\$3,607.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00058



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN.: Accounts Payable

INVOICE: 003737

HES CONTACT: LEE LAMBERT

DATE: 10/12/03

PURCHASE ORDER #

2038

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

RECEIVED  
NOV 03 2003  
BY: \_\_\_\_\_

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	159.0	\$19.50	\$3,100.50
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY WEEKENDING 10/12/03			
TOTAL AMOUNT			\$3,100.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00059



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street  
HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003737

HES CONTACT: LEE LAMBERT

DATE: 10/12/03

PURCHASE ORDER # 2224

**DESCRIPTION:**

JOB# 8900907200 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	159.0	\$19.50	\$3,100.50
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY WEEKENDING 10/12/03			
TOTAL AMOUNT			\$3,100.50

**Remit Payment To:**

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00060



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing

19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE:

003738

HES CONTACT:

LEE LAMBERT

DATE:

10/19/03

PURCHASE ORDER #

2038

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	187.0	\$19.50	\$3,646.50
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY WEEKENDING 10/19/03			
TOTAL AMOUNT			\$3,646.50

RECEIVED  
NOV 03 2003  
BY: \_\_\_\_\_

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00061



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Doré Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003736

HES CONTACT: LEE LAMBERT

DATE: 10/19/03

PURCHASE ORDER # 2224

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	187.0	\$19.50	\$3,646.50
CHECK LOCK MODULES (SHORT SHOTS)			
FOR ROTATION AT YOUR FACILITY			
WEEKENDING 10/19/03			
TOTAL AMOUNT			\$3,646.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00062



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

RECEIVED  
NOV 10 2003

BY: \_\_\_\_\_

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003965

HES CONTACT: LEE LAMBERT

DATE: 10/26/03

PURCHASE ORDER # 000000

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	202.0	\$19.50	\$3,939.00
CHECK LOCK MODULES (SHORT SHOTS)			
FOR ROTATION AT YOUR FACILITY			
PERIOD ENDING 10/26/03			
		TOTAL AMOUNT	\$3,939.00

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00063



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE:

003543

HIS CONTACT:

LEE LAMBERT

DATE:

10/25/83

PURCHASE ORDER #

2224

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	202.0	\$19.50	\$3,939.00
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY			
PERIOD ENDING 10/26/03			
		TOTAL AMOUNT	\$3,939.00

## Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By:

Date:

00064



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 004171

HES CONTACT: LEE LAMBERT

DATE: 10/31/03

PURCHASE ORDER # 2224

DESCRIPTION:

JOB# 8900907200 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	179.0	\$19.50	\$3,490.50
CHECK LOCK MODULES (SHORT SHOTS) FOR ROTATION AT YOUR FACILITY PERIOD ENDING 10/31/03			
		TOTAL AMOUNT	\$3,490.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00065





H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE: 003740

HES CONTACT: LEE LAMBERT

DATE: 10/12/03

PURCHASE ORDER #

2163

DESCRIPTION:

JOB# 8900907700 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	174.0	\$19.50	\$3,393.00
VARIOUS PUMP ASM-VERIFY TORQUE ON ASSEMBLIES ON LINE PERIOD ENDING 10/05/03			
TOTAL AMOUNT			\$3,393.00

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00066



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing  
19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE:

003713

HES CONTACT:

LEE LAMBERT

DATE:

10/05/03

PURCHASE ORDER #

2165

DESCRIPTION:

JOB# 8900907700 SHIPPER# 99999

<u>ITEM CODE</u>	<u>QUNT.</u>	<u>UNIT PRICE</u>	<u>AMOUNT</u>
STRAIGHT TIME SORTING HOURS	252.0	\$19.50	\$4,914.00
VARIOUS PUMP ASM-VERIFY TORQUE ON ASSEMBLIES ON LINE			
PERIOD ENDING 09/28/03			
		TOTAL AMOUNT	\$4,914.00

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00067



H.E. Services / Ancon Prototype & Machine / Universal Tool / Universal Inspection / Universal Manufacturing

5117 S. Dort Hwy • Flint, MI 48507 • 810-743-4900 • Fax 810-743-8400

Prince Manufacturing

19 W. 8th Street

HOLLAND, MI 49423

ATTN: Accounts Payable

INVOICE:

003967

HES CONTACT:

LEE LAMBERT

DATE:

10/24/03

PURCHASE ORDER #

2165

DESCRIPTION:

JOB# 8900907700 SHIPPER# 99999

ITEM CODE	QUNT.	UNIT PRICE	AMOUNT
STRAIGHT TIME SORTING HOURS	255.0	\$19.50	\$4,972.50
VARIOUS PUMP ASM-VERIFY TORQUE ON ASSEMBLIES ON LINE			
PERIOD ENDING 10/26/03			
TOTAL AMOUNT			\$4,972.50

Remit Payment To:

Comerica  
Department # 274201  
H.E. Services Company  
P.O. BOX 67000  
DETROIT, MICHIGAN 48267-2742

Received By: \_\_\_\_\_

Date: \_\_\_\_\_

00068

**H E Services/Universal Inspection Group**

Documents Pg 12 of 21

**3870 E. Washington Rd.**

**Saginaw, MI 48601**

**USA**

# Invoice

Invoice Number:

356

Invoice Date:

Mar 26, 2004

Voice: (989) 758-0950

Fax: (989) 758-0954

Page:

1

Sold To:

Delphi Saginaw Steering Systems

3900 E. Holland Ave.

Saginaw, MI 48601

USA

Ship to:

Delphi Saginaw Steering Systems

3900 E. Holland Ave.

Saginaw, MI 48601

USA

Joe Minger

Customer ID	Customer PO	Payment Terms	
Delphi	Credit Card- please use Attached Form	Net 30 Days	

Quantity	Description	Unit Price	Extension	Job ID
1.00	DIGITAL HEIGHT STAND - CALIBRATION	65.00	65.00	8400718000

Check/Credit Memo No:

Total Invoice Amount

65.00

Remit Payment to:

H. E. SERVICES

c/o COMERICA

DEPARTMENT #274201

P.O. BOX 67000

Authorized By: \_\_\_\_\_

Date: \_\_\_\_\_

00069



3870 E. Washington Road  
Saginaw, Michigan 48601-9623  
Bus. (989) 758-0950  
Fax (989) 758-0954  
A Division of H.E. Services

**SHIPPING  
ORDER**

017871

SHIPPER NUMBER

S.O. NUMBER

870-7180

SHIPPED TO DELPHI SAGINAW DEPT. 16 DATE SHIPPED 3/09/2004  
ADDRESS 3900 HOLLAND ROAD CUSTOMER'S ORDER NUMBER \_\_\_\_\_  
CITY SAGINAW MI 48601 INVOICE NUMBER \_\_\_\_\_  
JOE MUNGER SHIPPED VIA PICK-UP

QUANTITY		DESCRIPTION
ORDERED	SHIPPED	
1	1	01 DSS-6205 0-18" DIGITAL HEIGHT GAGE
		02 CALIBRATION

HOW PACKED \_\_\_\_\_

RECD.  
BY: 

00070

00071



00073



**H E Services/Universal Inspection Group****3870 E. Washington Rd.****Saginaw, MI 48601****USA****Invoice**

Invoice Number:

273

Invoice Date:

Mar 5, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

**Sold To:**Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA**Ship to:**Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Greg Hover  
Saginaw, MI 48601  
USA

Customer ID	Customer PO	Payment Terms
Delphi	52S33587 001	Net 30 Days

Quantity	Description	Unit Price	Extension	Job ID
1.00	INSPECTION SERVICES FOR QS-4 (REF. ON-SITE CALIBRATION) GL-018 MICROMETER GA-291213 TEMPLATE GAGE GA-291212 TEMPLATE GAGE TL-289098 PLUG GAGE GA-289885 SNAP RING GA-289886 PR 329633 001	130.00	130.00	8400717500

Check/Credit Memo No:

Total Invoice Amount

130.00

Remit Payment to:  
H. E. SERVICES  
c/o COMERICA  
DEPARTMENT #274201  
P.O. BOX 67000

Authorized By: \_\_\_\_\_

Date: \_\_\_\_\_

**00074**

Duplicate

Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

[illegible]

Check/Credit Memo No:

Subtotal	7,618.15
Sales Tax	
Total Invoice Amount	7,618.15
Payment/Credit Applied	
<b>TOTAL</b>	<b>7,618.15</b>

00075

H E Services/Universal Inspection Group  
3870 E. Washington Rd.  
Saginaw, MI 48601  
USA

# Invoice

Invoice Number:

320

Invoice Date:

Mar 19, 2004

Page:

1

Voice: (989) 758-0950  
Fax: (989) 758-0954

Duplicate

8900908800

**Sold To:**

Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

**Ship to:**

Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Customer ID		Customer PO		Payment Terms	
Delphi		SAG90I5219		Net 30 Days	
Sales Rep ID		Shipping Method		Ship Date	Due Date
		Airborne			4/18/04
Quantity	Item	Description		Unit Price	Extension
1.00		SORT VARIOUS PCS (WEEKENDING 3/21/04)		5,610.06	5,610.06

Check/Credit Memo No:

Subtotal	5,610.06
Sales Tax	
Total Invoice Amount	5,610.06
Payment/Credit Applied	
<b>TOTAL</b>	5,610.06

00076

H E Services/Universal Inspection Group  
3870 E. Washington Rd.  
Saginaw, MI 48601  
USA

**Invoice**  
Invoice Number:  
333

Invoice Date:  
Mar 26, 2004

Page:  
1

Voice: (989) 758-0950  
Fax: (989) 758-0954

Duplicate

Sold To:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:  
Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Customer ID		Customer PO	Payment Terms	
Delphi		SAG90I5219	Net 30 Days	
Sales Rep ID		Shipping Method	Ship Date	Due Date
		Airborne		4/25/04
Quantity	Item	Description	Unit Price	Extension
1.00		SORT VARIOUS PIECES	4,414.34	4,414.34

Check/Credit Memo No:

Subtotal 4,414.34  
Sales Tax  
Total Invoice Amount 4,414.34  
Payment/Credit Applied  
TOTAL 4,414.34

00077

# Invoice

Invoice Number:

361

Invoice Date:

Mar 26, 2004

Page:

1

Voice: (989) 758-0950

Fax: (989) 758-0954

Duplicate

Sold To:

Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Ship to:

Delphi Saginaw Steering Systems  
3900 E. Holland Ave.  
Saginaw, MI 48601  
USA

Subtotal	9,342.51
----------	----------

Sales Tax

Total Invoice Amount

9,342.51

Check/Credit Memo No:

Payment/Credit Applied

TOTAL

9,342.51

00078